



**J Michael Schell**  
**Managing Director**

J. Michael Schell joined Citigroup as Vice Chairman – Global Banking in August 2005 from Skadden, Arps, Slate, Meagher & Flom LLP where he was one of Wall Street's most respected M&A lawyers and a senior partner in the firm's Merger & Acquisitions group. He assumed a senior leadership role in Citigroup's effort to become the leading global advisory and investment banking franchise. His primary focus is developing and maintaining major client relationships and providing senior M&A expertise.

Mr. Schell spent 29 years as a Wall Street lawyer. He earned a reputation as a skilled and determined deal tactician on both offense and defense. He helped clients design, structure and implement a variety of types of transactions in diverse industries – many of them high profile and many of them contested or competitive or both. Many were international. In sum, Mr. Schell's experience is broad-based, diverse and versatile

Mr. Schell developed enduring client relationships, several of which lasted more than 20 years. He represented The May Department Stores in its \$17 billion merger with Federated Department Stores after helping May acquire Marshall Field's. Signature deals include Daimler-Benz AG's historic merger with Chrysler, Alcoa's transformational acquisitions of Reynolds Metals, Alumax and Cordant, Dexter Corporation's contested defense against ISP, a Sam Heyman-controlled company, and Alltel Corporation's acquisition of 360 Communications. He managed DaimlerChrysler's four and one-half year defense against Tracinda Corporation's attack on the Daimler-Benz/Chrysler merger – won by Daimler Chrysler in the Spring of 2005.

Mr. Schell received his Bachelor's degree in 1969 from Columbia University, majoring in English, and received his law degree in 1976 from Boston University School of Law.

Mr. Schell began his career as a corporate lawyer with Cadwalader, Wickersham & Taft. He was recruited to join Skadden Arps' fast-growing M&A group in 1979 after working against them in an early but major prototypical LBO transaction. He was elected a Skadden Arps partner in 1984.

Mr. Schell is active in a variety of charitable, educational and civic activities. He is a trustee of Lake Forest Academy and the American Institute for Contemporary German Studies and a member of the Boston University School of Law Board of Visitors, a member of the Columbia College Board of Visitors at Columbia University, the National Down Syndrome Society's Board of Directors and the Board of Directors of the Gordon A. Rich Memorial Foundation. He is a former trustee of Boston University